

B Yi Yf`GhY [`Ub`XYf`9XYf`]b`F YXX][\ Ui gYb
VY [Y]ghYfh`VY]`9]bk Y]\i b [°

B Yi Yf`GhY [`Ua`9XYfi ZYf`]b`F YXX][\ Ui gYb`Y]b [Yk Y]\h` : Y]Yf
a]h`nU\`fY]WXYb`6Ygi WXYfbž`U_h]j Ya`Dfc [fUa a`i bX
Z]bUbn]Y`Yf`I bhYfghØhni b ["



F YXX][\ Ui gYbž`8Yi hgW\`UbX`!`9]b`bYi Yf`GhY [`Ua`9XYfi ZYf`]b
F YXX][\ Ui gYb`k i fXY`ZY]Yf`]W\`Y]b [Yk Y]\h`8Yf`J Yf`_Y\fg!`i bX
J YfgW\ÖbYfi b [gj YfY]b`F YXX][\ Ui gYb`cf [Ub]g]YfhY`X]Y
J YfUbghU`hi b [ž`X]Y`nU\`fY]WXY`6Ygi WXYf`Ub`cW_hY`"6Y]
\cW\gca a Yf`]WXYb`HYa dYfUhi fYb`_cbbhYb`X]Y` ; ÄghY`b]W\h`bi f
XYb`Zf]gWXYb`9XYfV`]W`_ [Yb]Y» Ybž`gcbXYfb`Ui W\`U_h]j`k YfXYb.`A]h
GhUbX!| d!DUXX`Y`cXYf`VY]a`6cch`ZU\`fYb`k i fXY`XUg`K UggYf
Yf`_i bXYh`8]Y`9]bk Y]\i b [`XYg`bYi Yb`GhY [g`_ca a`hibUW\`Y]bYf
`Ub [Yb`J cfVYfY]hi b [gd\UgYž`]b`XYf`XYf`a UfcXY`9XYfghY [
gW\`Y]»`]W\`Ui g [YhUi gW\`h`k i fXY`"

9]bYb`VYgcbXYfYb`8Ub`_f]W\hYhY`X]Y`J YfY]bgj`cfg]hnYbXY`Ub`U`Y`
<Y`ZYf]bbYb`i bX`<Y`ZYfž`c`bY`XYfYb`9]bgUhn`XUg`Dfc`Y`_h`b]W\`h

fYU`g]Yfh'k cfXYb'k ÅFY"8]Y':]bUbn]Yfi b['XYg'bYi Yb'GhY[g
YfZc`[hY'Xi fW`GdYbXYb'gck]Y'Xi fW`X]Y'I bhYfghØhni b['XYf'GhUXh
<UhnZY`X"9]b'k Y]hYfYf'5bn]Y\i b[gdi b_h'XYf'J YfUbghU'hi b['k Uf
XUg'J c`YmVU`ZY`XžXUg'VYfY]hg]a 'J cf'U\ f'k]YXYf\Yf[YghY`h
k i fXY'i bX'[fc»Y'6Y`]YVh\Y]h[Ybcgg": Øf'?]bXYf'[UV`Yg'Y]b
Vi bhYg'Dfc[fUa a 'a]h'8cgYbk YfZYb'i bX'K UggYfgd]Y`Ybžk Å\fybX
K UZY`b'ØVYf'cZYbYa ' : Yi Yf[YVUW_Yb'k i fXYb"

@YVYbX][Y`HfUX]h]c bgdZ`Y[Y`]b

F YXX][\Ui gYb

8Yf'Cfh'FYXX][\Ui gYbžY]b[YVYhhYh]b`X]Y`9XYfVYf[Y'i bX'Ui Z
Y]bYf'<Ø\Y'j cb'" &\$'V]g'" , \$'a 'Ø"B<Bž\Uh'b]W'h'bi f'a]h'X]YgYa
bYi Yb'GhY['j]Y`ni 'V]YhYb"A]h'Y]bYf': `ÅWY'j cb; , '_a †i bX
XYfnY]h'+-) '9]bk c\bYfb'nY][h'g]W`FYXX][\Ui gYb'U`g`YVYbX][Yf
Cfhž'XYf'Xi fW`nU\`fY]W`Y'J YfY]bY'[YdfÅ[h'k]fX"8Uni `nÅ\`Yb
i bhYf'UbXYfYa 'X]Y'7\cf[Ya Y]bgW`UZhž'X]Y': fY]k]`][Y': Yi Yfk Y\ f
i bX'XYf'Gdcfhj YfY]b" `Å\ f]W`Y'J YfUbghU'hi b[Ybžk]Y`XUg'9i fc
; YgdUbb'HfYZYb`XYf'NY]hgW`f]Zh' A chc ffUX'; YgdUbbY žVY`YVYb
XUg'8cfZYVYb'i bX'ZØfXYfb`XYb'Ni gUa a Yb\U'h]b`XYf
; Ya Y]bgW`UZh"

8]Y': Ygh[Ya Y]bgW`UZh'FYXX][\Ui gYb`Yb[U[]Yfh'g]W`'b`XYf
Cf[Ub]gUh]cb'k]W`h][Yf': YghYž'XUfi bhYf'?UfbYj U`ž8cfZ'i bX
<Y]a UhZYgh'gck]Y`XUg'?cbnYfh'XYf' N]`YfhU`Yf'<UXYf'i a dYb " "
GW`Ui h'a Ub'Ui ZX]Y'Øb[YfY'; YgW`W`hYž'gc`YfZÅ\fh
FYXX][\Ui gYb'a]h'YXYa 'd\ f'bYi Y'`a di `gY'i bX'Dfc`Y_hYž'X]Y
XYa 'Cfh'ni [i hY`ca a Yb"8Uni `nÅ\`Yb'Ui W`X]Y'I bhYfghØhni b[Yb
i bX': ØfXYfi b[Ybž'X]Y]a 'FU\ a Yb`XYf'@UbX?I @HI F!#]h]Uh]j Y`XYg
6i bXYgdfc[fUa a g'ni f`ÅbX`]W`Yb'9bhk]W`i b['Ub[YVchYb
k YfXYb"

8]Y`F c`Y`XYf`ÅbX`]W`Yb`? i `hi fZØfXYfi b[

≈a a Yf'k]YXYf'k]fX'VYhcbhž'XUgg'XUg'Y\fybUa h]W`Y'9b[U[Ya Ybh
YbhgW`Y]XYbX'ZØf'X]Y'? i `hi f']b`ÅbX`]W`Yb`FY[]cbYb']gh" `Gc` \UVYb
nk]gW`Yb`&\$%, 'i bX`&\$&&'X]j YfgY'Dfc`Y_hY'j cb`XYf'@UbX?I @HI F!

: ÒfXYfi b['dfcZ]h]Yfhž'X]Y']bg[YgUa h'fi bX'&\$'A]''cbYb'9i fc']b'X]Y
 <UbX'[Ybca a Yb'\UVYbž'i a' _i' `hi fY''Y'5b[YVchY'ni
 i bhYfghØhnYb"' ð]h]Uh]j Yb'k]Y'A]ha UW\!H\YUhYf'cXYf'a cV]'Y
 ?i bghgW\i `Yb'ghÅf_Yb'b]W\h'bi f'X]Y'; Ya Y]bgW\UZhž'gcbXYfb
 V]YhYb'Ui W\`Y]bYb'k Yfhj c``Yb'5i ghUi gW\`i bhYf'XYb'6Øf[Yfb"

FYXX][\Ui gYb'gd]Y'h'gca]h'b]W\h'bi f'[Yc[fUZ]gW\ž'gcbXYfb'Ui W\
 _i' `hi fY''Y]bY'k]W\h][Y'F c``Y']b'XYf'FY[]cb"'8]Y'9]bk Y\i b[`XYg
 bYi Yb'GhY[g']gh'Y]b'GW\f]hh'k Y]hYf']b'Y]bY'dcg]h]j Y'Ni _i bZhž'X]Y
 [YdfÅ[h']gh'j cb'; Ya Y]bgW\UZhgg]bbž'HfUX]h]cb'i bX'XYf
 6YfY]hgW\UZhž'XYb'C fh'ZØf'U``Y'UhhfU_h]j `ni' '[YghU'hYb"'Gc'k]fX'\]Yf
 b]W\h'bi f''YVYj c``X]Y'; YgW\]W\hY' [YdZY[hž'gcbXYfb'Ui W\`U_h]j
 X]Y'Ni _i bZh[YghU'hYh'"K Yf'g]W\`U'gc'ZØf'FYXX][\Ui gYb
]bhYfYgg]Yfhž'\Uh'g]W\Yf'j]Y'Y'A Ò[`]W\`Y]hYbž'g]W\`gY'Vgh'Y]b'6]X'ni
 a UW\Ybž'gY]'Yg'Xi fW\`X]Y'Bi hni b[`XYg'bYi Yb'GhY[g'cXYf'VY]
 Y]bYa `XYf'j]Y'ZÅ'h][Yb': YghYž'X]Y'XUg[Ubny' ð\ f'ØVYf'ghUhhZ]bXYb"

8YhU]`g	
C fh	FYXX][\Ui gYbž'8Yi hgW\`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "\bU"XY • k k k "[cj gYfj "cf[• k k k "Va Y`"XY

6Ygi W\Yb'G]Y'i bg'Ui Z.'bU[!\YggYb"XY