

F Y]h! <] [\ `] [\ h'] b ' F Y]W\ Y`g\ Y]a . '@UfU
8 fY]Yf '[Yk]bbh'XfY]a U`°

5a 'DZ]b [ghk cW\ YbYbXY`ZUbXYb`]b` : f]YXVYf [`nU\ `fY]W\ Y
F Y]hdfØZi b [Yb`ghUhh`a]hj]Y`Yb`9fZc` [Yb`c_U`Yf`F Y]hYf`i bX
gdUbbYbXYb`K YhhVYk YfVYb"



: f]YXVYf [ž'8 Yi hgW\ `UbX`!'8]Y`DZYfXYgdcfh [Ya Y]bgW\ UZhi]b`XYf
K YhhYfUi ` \Uh`Ua `DZ]b [ghk cW\ YbYbXY`Y]b`k U\ fYg : Ygh`XYg
F Y]hYbg [YZY]Yfh`'8 Yf`F : J `F Y]W\ Y`g\ Y]a #K YhhYfUi `j YfUbghU`hYhY
gY]b`gdcfh]W\ Yg`j\ fYg! < Ø\ Ydi b`_hi bX`nc [`ØVYf`) \$`BYbbi b [Yb
j cb`F Y]hYfb`Ui g`< YggYb`i bX`XYb`Ub [fYbnYbXYb`6i bXYg`ÀbXYfb
Ub``8]Y`ghc`nY`6]`Ubn`nY] [h`b]W\ h`bi f`X]Y`6Y`]YVh\Y]h`XYg`Hi fb]Yfgž
gcbXYfb`Ui W\ `X]Y` \Yfj cffU [YbXYb`@Y]ghi b [Ybž`X]Y`Ui Z`XYa `D`Uhn
YfVfUW\ h`k i fXYb`"K]Y`X]Y : **BD`**VYf]W\ hYhž`k Uf`5bb! ? Uh\fb`b`Øb [Y`
j ca `x\Ubb]g\cZ`6UX`B Ui \Y]a `]b`XYf`8 fYggi fdfØZi b [`XYf`?`UggY
Gf`Ui Z`? UbXUfY`a]h`\fYa `DZYfX`6UfbUVm`Ui Z`D`Uhn`ZØbZ`ni `Z]bXYb"

5i g[YnY]Wk bYhY`6YX]b[i b[Yb

6YgcbXYfg`VYa Yf_Ybgk Yfh`XYf`J YfUbgU`hYf`dfcZ]h]YfhY`j cb`XYb
`0b[ghYb`FY[YbZ`Ybž`X]Y`ghUi VhfcW_YbY`D`ÀhY`j Yf\]bXYfhYb`i bX
gca`h]XYU`Y`6YX]b[i b[Yb`Z0f`X]Y`FY]hYf`gWk i ZYb`"9W_\UfX
GUbXfcW_ž`XYf`ghY`j YfhfYhYbXY`J cfg]hnYbXY`XYg`J YfY]bgž`k]Yg`Ui Z
X]Y`6YXYi hi b[]cb`i a k Y`hVYX]b[i b[Yb`\]bž`X]Y`ghYhg
VYf0W_g]Wk h][h`k YfXYb`"

8]Y`HY]`bU\`a Y`k Uf`Ybcfa ž`i bX`X]Y`\c\Y`HY]`bY\`a YfnU\`nYi [h
j cb`XYf`FY`Yj Ubn`XYg`9j Ybhg]b`XYf`FY[]cb`"Gc`[Yk Ubb`XYf`6UX
<ca Vi f[Yf`?fcbYb\cZ`X]Y`G!Df0Z b[Yb`Ui Z?UbXUfY`i bX`nY][hY
Y]ba U`a Y`f`X]Y`\c\Y`E i U`]h`hž`X]Y`]b`XYf`8fYggi fgnYbY`XYf
K YhhYfUi`\YffgWk h"

< YfUi gfU[YbXY`@Y]ghi b[Yb

8]Y`YfZc`[fY]Wk ghYb`FY]hYf]bbYb`XYg`Hi fb]Yfg`ghUWk Yb`Xi fWk
VYgcbXYfY`@Y]ghi b[Yb`\Yfj cf`"@YbU`A Uf]Y`Gca`a Yf`j ca`F`J
FY]Wk Y`g\Y]a #K YhhYfUi`bU\`a`a]h[`Y]Wk`XfY]`DZYfXYb``8Yc`]h`ž
7\YW`bhc`i bX`9]b`_Y]bYf`:]`ci``Ub`j YfgWk]YXYbYb
K YhhVYk YfVYb`hY]`i bX`Yfn]Y`hY`XUVY]`Z0bZDcX]i a gd`Uhn]Yfi b[Ybž
XUfi bhYf`nk Y]`G]Y[Y`"@UfU`8fY]Yf`j ca`gY`VYb`J YfY]b`_cbbhY
VYbZU`g[`ÀbnYb`i bX`ZY]YfhY`9fZc`[Y`]b`a Y`fYfYb
K YhhVYk YfVYb.`G]Y[Yk Ubb`]b`XYf`FY]hYf!K`6`GWk f]hh`HfUV`
; U`cdd`i bX`]a`9!Gh]`gdf]b[Yb`"

⊕`XYf`8fYggi fdf0Z b[`XYf`?`UggY`A`nY][h`gUVY`GcZ]Y`<i`hhYf`j`ca
K YhhYfUi Yf`F`J`:]YXVYf[]\f`?0bbYb`i bX`hf]i a d\]Yfh`a`]h
9Xk UfX`"ÀfY`HYUa`_c`Y[]b`7Y`]bU`:]Y`Gcf[Yf`Ui`g`6UX`BUi`Y]a
YffUb[`XYb`j]YfhYb`D`Uhn`]b`XYf`G!Df0Z b[`i bX`gYhhY`g]Wk
Ui »YfXYa`i]b`XYf`A`!8fYggi f`Ui Z?UbXUfY`Xi fWk`"

8Yf`BUWk i Wk g`[`Àbnh

8 Ug`Hi fb]Yf`k Uf`Ui Wk`Y]bY`D`UhhZcfa`Z0f`! b[Y`HU`YbhY`"X]gWk U`:]b

<Yff`Y]b]j ca `F: J `F Y]WXY`g\Y]a žYfghj]Yf`đ\fy`U`hž`k Uf`XYf
 `Øb[ghY`HY]`bY\`a Yf`]b`XYf` : Ø\fnØ[Y`_`UggY" `5i W`K`c`Z[Ub[`F]Y»
 Ui g`5`hYbghUXh`nY][hY`a]h`a Y`fYfYb`GhUfhg`]b
 Gdf]b[k YhhVYk YfVYb`gY]b`HU`Ybhi bX`k Uf`VY]a `VY`]YVhYb` đ a d
 UbX`fi b `!K YhhVYk YfV`U`_h]j "

8]Y`J`YfUVgWXY]Xi b[`Y]bYg`VYk `À\fhYb`DZYfXYg`bUW`%, `đ\fyb`]a
 Hi fb]Yfgdcfhž`9]b`_`Y]bYf` :]`ci ž`k Uf`Y]b`Ya`ch]cbU`Yf`A`ca`Ybhi`ZØf
 X]Y` ; Ya`Y]bgW`XUZh`"8`Ug`a`Y`fZUW`d`f`Āa`]YfhYg`GW`i`d`ZYfX`V`Y]Vh
 XYa`J`YfY]b`Y`XcW`Yf`U`hYb`"Ni`XYa`k`i`fXYb`F`]hU`i`bX`5`ZFYX
 ?YhY`UYf`ZØf`]\fy`&) !`Ā\f][Y`J`YfY]bgZØ\fi b[`a`]h`Y]bYa`GdYW]U`
 5k UfX`[YY\fh`Y]bY`5bYf`_Ybbi b[ž`X]Y`X]Y`6YXYi hi b[`]\fyg
 9b[U[Ya`Ybhg`ZØf`X]Y`c`_`U`Y`F`Y]hgdcfh[Ya`Y]bgW`XUZh`\Yfj`c`f`YVh`

8]Y`9f[YVb]ggY`i`bX`8YhU]`g`ni`XYb`Y]bnY`bYb`DfØZ`b[Yb`k`i`fXYb
 cb`]bY`VYfY]h[YghY`hž`i`bX`X]Y`\c`Y`6YhY][i b[`gck`]Y`X]Y
 Xi`fW`k`Y[`d`cg]h]j`Yb`F`ØW`_a`Y`Xi`b[Yb`XYi`hYb`XUfUi`Z`\]bž`XUgg`X]Y
 J`YfUbghU`hi`b[`Ui`W`]b`_ca`a`YbXYb`đ\fyb`Y]b`A`U[bYh`ZØf`X]Y
 FY]hgdcfh`Yf`XYf`FY[]cb`gY]b`k`]fX`"5`Y`đZcfa`Uh]cbYb`_ØbbYb`Ui`Z
Ye i !gWčfY`UV[Yfi`ZYb`k`YfXYbž`i`bX`X]Y`D`UhhZcfa`
**DZYfXYHYfa`]bY`V]YhYh`Y]bY` ,`VYfg]W`h`U`Y`f`
 DZYfXYgdcfhj`YfUbghU`hi`b[Yb`]b`XYf`FY[]cbž`Y]bYa`k`Yfhj`c`Yb
 6Y]hfU[`ni`f`J`YfbYhni`b[`XYf`FY]hYf[Ya`Y]bXY`"**

8YhU]`g	
Cfh	: f]YXVYf[ž`8Yi`hgW`U`bX
Ei`Y`Yb	<ul style="list-style-type: none"> • k k k "Zbd"XY • fYgi`hg"Ye i !gWčfY"Wča • dZYfXYHYfa`]bY"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z`bU[!\YggYb"XY