

K UZZYbj YfVch'Ui Z'@i]gYbd`Uhn 8 Ufa ghUXh. '9]b 'NY]WX Yb 'ZØf'a Y\f G]WX Yf\Y]h°

8 Ufa ghUXh'j Yf\Àb[h'Y]b'K UZZYbj YfVch'Ui Z'XYa '@]gYbd`Uhnžia 'X]Y'G]WXYf\Y]h'ni 'Yf\Ò\Yb'i bX'X]Y'A YggYf_f]a]bU`]hÀh'ni VY_Àa dZYb"



@i]gYbd`Uhnž'* (&, ' '8 Ufa ghUXhž'8 Yi hgW\`UbX'! = b'8 Ufa ghUXh]gh'XUg'K UZZYbj YfVch'Ui Z'XYa '@i]gYbd`Uhn'gY]h'_i fnYa ']b'? fUZhž i bX'X]Y'GhUXhj Yfk U'hi b['\Uh'VYfY]hg'YbhgdfYW\YbXY <]bk Y]ggW\]`XYf'Ui Z[YghY``h"8 Ug'J YfVch'YfghfYW_h'g]W\'Ui Z'U``Y 5fhYb'j cb'A YggYfbž'GW\i ggk UZZYbž'GW\`U[ghÒW_Yb'gck]Y'Ui Z UbXYfY'[YZÀ\f`]W\Y'; Y[YbghÀbXY"'8 Ub_'Y]bYf'i a ZUggYbXYb J]XYcØVYfk UW\i b['k]fX'X]Y'9]b\U`hi b['XYf'J cfgW\f]ZhYb i bhYfghØhnhž'X]Y'HU['i bX'BUW\h'[Y`hYbž'Ui W\'ZØf'; Y[YbghÀbXYž X]Y'Y][Ybh`]W\'Y[U`g]bX"'8]YgY'FY[Y`i b['k i fXY'VYfY]hg']a 'A Àfn VYgW\`cggYb'i bX']gh'bi b'i a [YgYhnhž'bUW\XYa 'X]Y'YfZcfXYf`]W\Yb GW\f]hhY'k]Y'X]Y'J YfÒZZYbh`]W\i b['XYf'J YfcfXbi b['i bX'X]Y

8]Y'ghY][YbXY'A YggYf_f]a]bU`]hÀh'\Uh'i bg'ni a'<UbXY`b
[Ynkib[Yb ž'Yf_`ÀfhY'CfXbib[gXYnYfbYbh'DUi`; Ycf['K UbXfYmf781 t"5i W\'k Ybb'Yf'VYhcbhž'XUgg'XUg'JYfVch'_Y]b'5``\Y]`a]hhY`gY]ž'gc``'Yg'XcW\'XUni 'X]YbYbž'X]Y'ÒZZYbh`]W\Y'G]W\Yf\Y]h'ni
ghÀf_Yb"'8]Y'Dc`]nY]'k]fX'XifW\']\fY' DfÀgYbn']b'I b]Zcfa 'XUZØf
gcf[Ybž'XUgg'XUg'JYfVch'XifW\[YgYhnh'k]fX"'I bhYfghØhnh'k]fX
X]YgY'\b]h]Uh]j Y'XifW\'Y]bY'NigUa aYbUfVY]h'nk]gW\Yb
GhUXhj Yfk U'hib['ibX'Dc`]nY]"'<Ufhaih'GW\YfYfž'XYf'@Y]hYf'XYf
Dc`]nY]X]fY_h]cbž'ZcfXYfh'YVYbZU``g'Y]bY'Yfbgh\UZhY
5igY]bUbXYfgYhnib['a]h'XYf'JYfZØ[VUf_Y]h'jcb'[YZÀ\f`]W\Yb
;Y[YbghÀbXYb"

$G]WXYfY]h]a : c_i g$

8]Y'9bhgWXY]Xi b['ZØfY]bY'K UZZYbj YfVchgncbY'k i fXY'j cb'XYf GhUXhj Yfk U'hi b['U'g'FYU_h]cb'Ui Z'nU\`fY]WXY'J cfZÀ``Y'Ua @]gYbd`Uhn'[YZÀ``hz'XYf'j cb'XYf'Dc`]nY]'U'g ?f]a]bU`]hÀhggWXk Yfdi b_hY]b[Yghi Zh'k]fX"'=b'XYb'`YhnhYb'>J\fYb g]bX'X]Y'NU\`Yb'VYgcf[b]gYffY[YbX'Ub[Ygh]Y[Yb.'=a']J\f'&\$&'k i fXYb', ('? ÒfdYfj Yf`Yhni b[Yb'i bX'a Y\fYfY'FUi VXY`]_hY j YfnY]WXbYh''6YgcbXYfg'U`Ufa]YfYbX']ghz'XUgg'bYi b'X]YgYf'HUhYb a]h'K UZZYb'cXYf'A YggYfb'j YfØVh'k i fXYb'''=b'Y]bYa 'bYi Yb'NY\b! Di b_hY!D`Ub'ghfYVh'X]Y'GhUXh'ni XYa 'k Y]hYfY G]WXYf\Y]hga U» bU\a Yb'Ubz'Y]bgWX`]Y»`]WX'[Ya Y]bgUa Yf'GhfY]ZYb i bX'j YfghAf_hYf'J]XYcØVYfk UWXi b[z'i a 'X]Y'OZZYbh']WXY G]WXYf\Y]h'ni 'Yf\O\Ybz'k]Y'X]Y': fUb_Zi fhYf'Fi bXgWXUi VYf]WXhYh'"

8]Y'9]bZØ\fi b['XYg'JYfVchg'[YgW\U\']a '9]b_`Ub['a]h'Y]bYf
Bcj Y``]Yfi b['XYf'k UZZYbfYW\h`]W\Yb'JcfgW\f]ZhYb'Xi fW\'XYb
6i bXYghU[']a 'C_hcVYf'&\$&("'BUW\'5b[UVYb'XYg'\Ygg]gW\Yb

\DcgYW_\tizXYf'XUg'JYfVch'i bhYfghØhnh\tigc``
Yg'XUni 'VY]hfU[Yb\tizXUg'gi V'Y_h]j Y'G]W\Yf\Y]hg[YZØ\``XYf'6Øf[Yf
ni 'gh\tidaf_Yb\ti]bXYa 'X]Y'A \O[`]W_Y]hYb'ni f'HUhVY[Y\i b['j Yff]b[Yfh
k YfXYb"

8cW k]Y k]f_gUa]gh XUg J YfVch3

8]Y = d`Ya Ybh]Yfi b['gc`W.Yf'K UZZYbj YfVchgncbYb']gh'Y]b'HY]`
Y]bYf'[fÒ» YfYb'8]g_i gg]cbž'X]Y 'b]W.h'bi f']b' < YggYb'[YZØ\fh'k]fX"

±0 'UbXYfYb'XYi hgW.Yb'GhÀXhYbž'k]Y 'K]YgVUXYbž': fUb_Zi fh'cXYf
? UggY`ž'g]bX'À\b`]W.Y'J YfcfXbi b[Yb'VYfY]hg']b'? fUZh"'8]YgY
6Y]gd]Y`Y'nY][Ybž'XUgg'FY[]cbYb'i bhYfgW.]YX`]W.'Ui Z'ghY][YbXY
?f]a]bU`]hÀhgfUhYb'fYU[]YfYb"'8Yf'?f]a]bc`c[Y'8]f_'6U]Yf'aYf_hY
Øb[gh'Ubž'XUgg'Yg'bcW.']aaYf'Ub'i aZUggYbXYb
k]ggYbgW.UZh`]W.Yb'Ghi X]Yb'ni f'K]f_gUa_Y]h'j cb'JYfVchgncbYb
aUb[Y'Yž'kÀ\fYbX'X]Y'Dc`]nY]fYggci fWyb'cZh'ghUf_'VYUbgdfi W.h
kYfXYbž'j cf'U``Ya']b'[fÒ» YfYb'GhÀXhYb"

9]b FØW_V`]W_TUI Z'hYa dcfÀfY K UZZYbj YfVchgncbYbžYhk UTUb A ØbWXYbg K]Ygb cXYf < UI dhVU\b\ÒZYbžnY][hˈgck c\`dcg]h]j Y k]Y TUI WX bY[Uh]j Y 5gdY_hY "K À\fYbX Yg Y]bY [Yk]ggY J YfVYggYfi b['XYg G]WXYf\Y]hg[YZØ\`g [UVž k i fXY TUI WX X]Y Gcf[Y [YÀi » Yfhž XUgg ; Yk U`h Ub Ub XYfY C fhY j Yf U[Yfh k YfXYb _\ObbhY " 9]b [YbYfY `Yg J YfVch j cb A YggYfb]b 'XYf ZZYbh`]WX_Y]hž k]Y Yf j cb ; Yk Yf_gWX UZhgj YfhfYhYfb [YZcfXYfh k]fXž k]fX j cb '9I dYfhYb \Ui dhÀWX `]WX TU`g dfU_h]_UVY `Y]b[Yghi Zhž YXcWX '_ObbhY X]Yg TU Z a Ugg]j Y DfcV Ya Y]b 'XYf I a gYhni b['ghc » Yb "

8]Y'8YVUhhY'i a 'K UZZYbj YfVchY'gd]Y[Y`h'Y]b'h]YZ[Y\YbXYg
[YgY``gW\UZh`]W\Yg'5b`]Y[Yb'k]XYfž'X]Y'ÒZZYbh`]W\Y'G]W\Yf\Y]h'ni
[Yk À\f`Y]ghYbž'k À\fYbX'[`Y]W\nY]h]['XYf'Ni [Ub['ni '[YZÀ\f`]W\Yb
; Y[YbghÀbXYb'VY[fYbnh'k]fX"'8Yf'@i]gYbd`Uhn']b'8Ufa ghUXh']gh
bi f'Y]b'6Y]gd]Y``ZØf'X]Y'k UW\gYbXY'H\Ya Uh]_'i bX'X]Y
<YfUi gZcfXYfi b[Ybž'X]Y'XUa]h'j YfVi bXYb'g]bX"

8 Y hU]`g	
Cfh	@i]gYbd`Uhnž'*(&, ' '8Ufa ghUXhž'8Yi hgWX`UbX
EiY``Yb	• k k k "ZUn"bYh
	• k k k "Zf"XY
	• k k k "Vf"XY