

8 Ufa ghUXhij YfdZ]W hYh' bYi Yb`GhUf. `K]fX 6i Ybc`XYf`bÅW ghY`< Y`X3

8 Ufa ghUXhij YfdZ]W hYh'Gd]Y`Yf`6i Ybc`ZYgh"9fZU\fyb`G]Y
a Y\f`ØVYf`U_hi Y`Y`9bhk]W_`i b[Yb`]a `A UbbgWUZhgi ZVUi
i bX`X]Y`5Vc!A cXY`Y`]a `X][]hU`Yb`Gdcfh`ci fbU`]ga i g"



8 Ufa ghUXhž`8 Yi hgW`UbX`!`8Yf`GJ`8 Ufa ghUXh`-,`U`h`g]W`a]h
DUV`c`6i Ybc`Y]bYb`Yfj cffU[YbXYb`BYi ni [Ub[`]bg`6cch[Y\c`h"
8 Yf`hU`Ybh]YfhY`A]hY`ZY`Xgd]Y`Yf`k YW`gY`h] cb`8Ydcfh] c`@U
7cfi Í U`ni`XYb`@`]Yb`i bX`U`h`Y]bYb`J YfhfU[`V]g`&\$&+
i bhYfgW`f]YVYb"8]Yg`k i fXY`Yi hY`]b`Y]bYf`cZZ]n]Y`Yb`A]hY`]i b[
VY_Ubbh[Y[YVYb" ?]W_Yf`VYf]W`hYhž`XUgg`X]Y`5V`ÖgYgi a a Yž
X]Y`ZØf`XYb`HfUbgZYf`[YnU`h`k i fXYž`VY]`fi bX`&ž)
A]`]cbYb`9i fc`Y[h"8Ua]h]bj Ygh]Yfh`XYf`J YfY]b`VYhfÅW`h]W
]b`X]Y`Ni`_i bZhgdYfgdY_h]j Yb`XYf`A UbbgWUZh"

K]f`g]bX`ØVYfnYi [hž`XUgg`DUV`c`Y]bY`k Yfhj c`Y`J YfghÅf_i b[`ZØf
i bgYf`HYUa`gY]b`k]fX`ž`Ài » YfhY`g]W`XYf`GdcfhX]fY`hc`f`XYg`GJ
8 Ufa ghUXhž`XYf`[Ubn`_`Uf`X]Y`5a`V]h]cbYb`XYg`J YfY]bg

i bhYfghfY]W\h"8]Y J YfdZ]W\hi b['j cb'6i Ybc'nY][hž'XUgg'X]Y '@]Yb
b]W\h'bi f'Ui Z_i fnZf]gh][Yb'9fZc`[ž'gcbXYfb'Ui W\Ui ZY]bYb
bUW\U'h][Yb'5i gVUi ']\fYf'A UbbgW\UZh'gYhnYb"

9]b'6`]W_`Ui Z`X]Y`GhUh]gh]_

8Yf'&(!À\ f][Y`U'h]b'XYf'j Yf[Ub[YbYb'GU]gcb`]b'XYf
nk Y]h\ÒW\ghYb'gdUb]gW\Yb '@[U'' \$'Gd]Y`Y'UVgc`j]Yfh'i bX'XUVY]
VYY]bXfi W_YbXY'+ 'HcfY'Yfn]Y'h'gck]Y') 'Jcf'U[Yb'[Y[VVYb"GY]bY
: À\][_Y]hYb'Ua '6U''i bX'gY]bY'Gd]Y`]bhY``][Ybn'k YfXYb'nk Y]ZY``cg
ni a 'CZZYbg]j gd]Y`j cb'8Ufa ghUXh'VY]hfU[Yb"'@Ui h'5b[UVYb'Ui Z
?]W_Yf'k Uf'XYf'Gd]Y`Yf'VYfY]hg'gY]h`Àb[YfYa 'ja 'J]g]Yf'XYf '@]Ybž
X]Y`]\a 'bi b'Y]b'bYi Yg'Ni \Ui gY]b'XYf'&"'6i bXYg`][U`V]YhYb
_ÒbbYb"

A]h'6i Ybc`j YfghÀf_h'8Ufa ghUXh'b]W\h'bi f'gY]bY'CZZYbg]j fY]\Yž
gcbXYfb'gYhnh'Ui W\Y]b'NY]W\Yb'ZØf'k Y]hYfYb'E i U']hÀhgni k UW\g`]b
XYf '@[U''8]Y`<YfUi gZcfXYfi b[Yb'k YfXYb'b]W\h`Y]W\hYfž'UVYf'a]h
gc`W\gW`U[_fÀZh][Yb'BYi ni [Àb[Yb'ghY][h'X]Y`<cZZbi b['Ui ZY]bY
YfZc`[fY]W\Y'GU]gcb"

8]Y`Ni _i bZh'XYg`X][]hU`Yb`xci fbU`]ga i g

ϕhYfYggUbhYfk Y]gY'dUggh'X]Y J YfdZ]W\hi b['j cb'6i Ybc`]b'Y]bYb
VfY]hYfYb'?cbhYI hž'XYb'Ui W\XYf'X][]hU`Y`xci fbU`]ga i g`Xi fW`YVh`
A YX]YbVc hgW\ UZhYf'UbU`mg]Yfhž'k]Y'g]W`X]Y J Yf'U[g`UbXgW\UZh
j YfÀbXYfh"5VcbbYa Ybhg'i bX'DUmk U`g`[Yk]bbYb'Ub'6YXYi hi b[ž
XU'j]Y`Y J Yf'U[Yž'k]Y`XYf'?]W_Yfž'j Yfgi W\Ybž'Xi fW`]bbcj Uh]j Y
; YgW\ÀZhga cXY`Y'k]Y`XUg'bYi Y'DI F!5Vc'GhUV`]hÀh'ni 'gW\UZZYb"

A]h'XYa 'DI F!5Vc`_ÒbbYb '@YgYf'XYb'?]W_Yf'k YfVYZfY][Yb]Y» Yb`
Y]b'?cbnYd hž'XUg'b]W\h'bi f'ZØf'Bi hnYf'j cb'JcfhY]'ghž'gcbXYfb
Ui W\Y]bY'gc`]XUf]gW\Y`i bhYfghØhni b['XYf'A YX]Yb'UbXgW\UZh
XUfghY`h"8]Y'a cbUh]W\Yb'&ž(- '9i fc'g]bX'Y]b'_Y]bYf'DfY]g'ZØf
XYb'Ni [Ub['ni '\cW\k Yfh][Yb'ϕ\U'hYb"'@YgYfž'X]Y'k Y]hYf\]b
K YfVi b['U_nYdh]YfYb'a ÒW\hYbž_ÒbbYb'Ui ZX]Y'[Yk c\bh
cghYbZfY]Yb'ϕ\U'hY'ni fØW[fY]ZYb"'?]W_Yf"W\`]bZcfa]Yfh'ØVYf
X]Y'8YhU]`g'ni 'X]YgYa 'bYi Yb'A cXY`"

⇒ a`X][]hU`Yb`NY]hU`hYf`gY`Yb`g]W`J`Yf`U[`Y`Y]bYa`gh`bX][`Yb
 K`UbXY` `[`Y[`Yb`ØVYf`"8]Y`@YgYf` \UVYb` \c` \Y`5bgdf`ØW`Yž`i`bX`bi`f
 k`Yf`Yg`gW`UZh`ž`A`Y` \fk`Yfh`ni` `V]YhYb`ž`k`]fX`]b`XYf`X][]hU`Yb`K`Y`h
 VYghY` \Yb`_`ØbbYb`"8]Y`<`YfUi`gZc`fXYfi`b[`Yb`g]bX`[`fc`»`ž`UVYf`a`]h
 fYU]j`Yb`5bg`h`hYb``ØbbYb`J`Yf`U[`Y`i`bX`J`YfY]bY`[`Y]W`Yfa`U`»`Yb
 XYb`f]W`h][`Yb`?`i`fg`gYhYb`"

8YhU]`g	
Cfh	8Ufa`ghUXhž`8Yi`hgW`UbX
Ei`Y`Yb	<ul style="list-style-type: none"> • k`k`k`" `_]W`_Yf`"XY • k`k`k`" `_]W`_Yf`"W • a`YX]YbVc`hgW`UZhYf`"XY

6Ygi`W`Yb`G]Y`i`bg`Ui`Z.`bU[`!\`YggYb`"XY