

; Ui W_`ZcfXYfh`U_h]j Yg
6Øf[YfYb[U[Ya Ybh`ZØf`8Ya c_fUh]Y`i bX
: fY]\Y]h°

œUW]a ; Ui W_`ZcfXYfh`VØf[YfgW UZh]W Yg`9b[U[Ya Ybh`ni a
GW`i hn`j cb`8Ya c_fUh]Y`i bX : fY]\Y]h`VY]a : YghU_h]b ;]Y» Yb
Ua `%" ' ĩ ħ b] '\$&)" "



@c fgW ž`8 Yi hgW `UbX`!`5a `%" ' ĩ ħ b] '\$&) `ZUbX`]b ;]Y» Yb`Y]b
VYk Y[YbXYf` : YghU_h`ni f`9fØZbi b[`XYg`Y\Ya U`][Yb
BchUi ZbU`a Y`U[Yfg`U`g`@Yfb`!`i bX`9f]bbYfi b[gcfh`ghUhh`
K c`VY`_Ubbh`ZØf`gY]bY` [YgW]W hghf`ÅW h][Yb`9fY][b]ggYž`_cbbhY
X]Y`J YfUbghU`hi b[`Y]bYb`dfca]bYbhYb`FYXbYf`VY[fØ» Yb. : œUW]a
; Ui W_ž`XYf`Y]bgh`U`g`6i bXYgd`fÅg]XYbh`ØVYf`X]Y`H\Ya Yb : fY]\Y]h
i bX`8Ya c_fUh]Y`gdfUW`" `b`gY]bYf`5bgdfUW`Y`ZcfXYfh`Y`f`Y]b
j Yfgh`Å_f`hg`VØf[YfgW UZh]W Yg`9b[U[Ya Ybh`ž`i a `X]Y`K YfhY
i bgYfYf`8Ya c_fUh]Y`ni `gW`ØhnYb`"8Ua]hgh]Y» `Yf`Ui ZY]b`H\Ya Už
XUg`b]W`h`bi f`c`_U`ž`gcbXYfb`Ui W`bUh]cbU`j cb`6YXYi hi b[`]ghž
k]Y`ZUn`"bYh`VYf]W`hYh`

; Ui W_ Yf]bbYfhY`X]Y`Ni \ÖYf`XUfUbž`XUgg': fY]\Y]hi bX
8Ya c_fUh]Y`_Y]bY`GY`Vghj Yfgh`bX`]W_X]h'g]bX"´6YgcbXYfg`Xi fW
XYb`6`]W_`Ui Z`XYb`Jc`_gUi ZghUbX`]b`XYf`88F`Ua`%+"`đ b]%-)`
i bhYfghf]W_X]Y`X]\]ghc f]gW_X]Y`JYfUbhk cfhi b[ž`X]Y`k]f`hfU[Yb"´9f
k]Yg`XUfUi Z`\]bž`XUgg`X]Y`XYi hgW_X]Y`9]b\Y]h`Xi fW`Ui g`gW`cb`%-)`(
\`ÀhY`j c`nc[Yb`gY]b`_ÖbbYbž`\`ÀhY`Yg`b]W`h`X]Y`a`]]h`Àf]gW_X]Y
B]YXYfgW`U[i b[`Xi fW`gck`Yh]gW_X]Y`DUbnYf`[Y[YVYb"´9]b
Y]bXf]b[`]W_X]Yf`5i Zfi Zni`a`Y`f`U_hj] Ya`A`]hk]f`_Yb`XYf`6Øf[Yf
nY]W`b`Y`h`Y`g]W`U`g`f`chYf': UXYb`Xi fW`gY]bY`F`YXY`UV"

6YXYi hi b[`XYg`@Yfb!`i bX`9f]bbYfi b[gc fhg

8Yf`bYi`[YgW`UZZYbY`@Yfb!`i bX`9f]bbYfi b[gc fh]a`Y`Ya`U`][Yb
BchUi ZbU`a`Y`U[Yf`]gh`b]W`h`bi`f`Y]b`C`fh`XYf`F`YZYI`]cb`ØVYf`X]Y
XYi hgW_X]Y`HY`]i b[ž`gcbXYfb`Ui W_X]Y]b`]bhYfU_hj] Yf`F`Ui a`ž`XYf`ØVYf
A`][fUh]cb`i bX`:`i W`h[fØbXY`Ui Z`_`Àfh`": `cf]Ub`:`fY]bYfž`@Y]hYf`XYg
@Yfbcfhgž`k ØbgW`h`g]W`a`Y`f`J`Yfgh`bXb]g`ZØf`X]Y`9f`YVb]ggY`j`cb
A`YbgW`Ybž`X]Y`8]_hUhi`fYb`Ybhf`cb`bYb`g]bX"´C`VYfVØf[Yfa`Y]ghYf
: fUb`_H]c`6YW`Yf`Ui`g`:`]Y»`Yb`ghY`h`X]Y`6YXYi hi b[`X]YgYf
9]b]W`hi b[`U`g`<c`Zbi b[ghf`À[Yf`i bX`DYfgdY_hj] [YVYf`\`YfUi`g`i bX
j`Yfk`Y]gh`ghc`n`Ui Z`X]Y`GhUXh[YgW`]W`h`Y`ž`X]Y`[Ydf`À[h`]gh`j`cb`XYf
5i ZbU`a`Y`j`cb`:`ØW`h]b[Yb"

⊖`XYf`\`Yi`h][Yb`NY]h`nY][h`:`Ui W`_`g]W`V`Y`gcf[hž`XUgg`X]Y`Øb[YfY
; YbYfUh]cb`VY]`U`hi`Y`Yb`<`YfUi`gZcfXYfi b[Ybž`k]Y`XYf`A`][fUh]cbž
k`Yb][Yf`9b[U[Ya`Yb`h`nY][h`8]YgYf`5gdY`_h`fY]\`h`g]W`b`U`h`c`g]b
X]Y`8]g`_i`gg]cb`i`a`VØf[YfgW`UZh`]W`Y`g`9b[U[Ya`Ybh`]b
8Yi hgW`U`b`X`Y]b"´HÀ[`]W`Y`b[U[]YfYb`g]W`fi bX`('`ž`i`XYf
XYi hgW`Yb`6Yj`Ö`_Yfi b[ž`k`c`VY]`XUg`9b[U[Ya`Ybh`]b`_`À`b`X`]W`Yb
; YV]YhYb`hYb`XYbn]Y`"\`Ö`Yf]gh`i bX`]b`GhUXh`hY]`Yb`a`]h`j`]Y`Z`À`h][Yb
gc`n]U`Yb`<`YfUi`gZcfXYfi b[Yb`[Yf]b[Yf`Ui`gZU`Yb`_`Ubb"

< YfUi gZcfXYfi b[Yb`i bX`7\ UbW`b

; Ui W`_`f]h]g]YfhY`Ui W`X]Y`i`bhYfk`ØfZ][Y`<`U`hi b[`]Y[YbØVYf
YI`hfYa`]gh]gW`Yb`dc`]h]gW`Yb`?`f`À`ZhYb`i bX`Ài`»`YfhY`gY]bY`G`_Ydg]g
[Y[YbØVYf`XYb`J`Yf`\`À`hb]ggYb`nk`]gW`Yb`XYf`6i bXYgfydi`V`_`
8Yi hgW`U`b`X`i bX`Ui`hcf]h`À`fYb`F`Y[]a`Yg"´GY]bY`5bg]W`h`Yb`ZU`Yb`]b

Y]bY`NY]hž]b`XYf`XUg`VØf[YfgW`UZh]W`Y`9b[U[Ya`Ybh]b
8Yi hgW`UbX`b]W`h`bi`f`[YVfUi`W`h`k`]fXž`gcbXYfb`Ui`W`gc`k`]W`h][
]gh`k`]Y`b]Y`ni`j`cf`"8Ug`bYi`Y`?c`bnYdh`XYf`8]U`c`[Y`a`]h`XYf`
; YgY`gW`UZh`_Ø`bbh`Y`j`]Y`Yb`Y`ZY`bž`U`_h]j`Yf`HY]`Ub`XYf`; YghU`hi`b`
]\fYf`I`a`[YVi`b`[`ni`k`YfXYb"

⊖`X]YgYa`?`cbhYI`h`k`]fX`X]Y`F`c`Y`gcn]U`Yf`⊖]h]Uh]j`Yb`]a`a`Yf`
VYXYi`hYbXYfž`k`]Y`X]Y`Gcn]U`!5`_h]Yb!; YgY`gW`UZh`6]Y`YZ`X`nY][hž`
X]Y`U`g`J`cfV]`X`ZØf`[Ya`Y]bgW`UZh]W`Y`Dfc`Y`_hY`i`b`X`
VØf[YfgW`UZh]W`Y`J`YfUbhk`cfhi`b`[`X]YbYb`_Ubb`"GY]h]\fYf`
; fØbXi`b`[`]a` `]Å`f`%-`-`-`ZØfXYfh`g]Y`gcn]U`Y`9]bf]W`hi`b`[Yb`i`b`X`
V]YhYh]bbcj`Uh]j`Y`i`cfa`Yb`XYg`9b[U[Ya`Ybhgž`X]Y`Ui`W`X]Y`
; fi`bX`U[Yb`XYf`Gc`]XUf]hÅ`hi`b`X`A`]hVYgh]a`a`i`b`[`]b`XYb`
J`cfXYf[fi`bX`fØW`_Yb"

8Ug`9b[U[Ya`Ybh]b`Y]bYf`ghUf`_Yf`N]j`]`[YgY`gW`UZh]gh`ZØf`X]Y`
Ni`_i`bZhi`bgYfYf`8Ya`c`_fUh]Y`i`bYf`Àgg]W`" <]Yf`nY][h]g]W`ž`XUgg`
YXY`i`bX`YXYf`9]bnY`bY`gY]bYb`6Y]hfU[``Y]ghYb`_Ubbž`i`a`X]Y`
9ffi`b`[YbgW`UZhYb`XYf`J`Yf[Ub[Yb`Y]h`ni`VYk`U`fYb`i`b`X`ZØf`
_ca`a`YbXY`; YbYfUh]cbYb`ni`g]W`Yfb`"8Ug`?`c`Y`_h]j`[YXÅW`hb]gž`
XUg`]b`C`fhYb`k`]Y`XYa` `@Yfb!`i`bX`9f]bbYfi`b`[gc`fh`YVYbX][
[Y`U`hYb`k`]fXž`]gh`XYf`G`W`ØggY`XUni`"

8Yf`5i`ghUi`gW`ØVYf`; YgW`]W`hgVYk`i`gghgY]b`i`b`X`
VØf[YfgW`UZh]W`Yg`9b[U[Ya`Ybh`k`]fX`k`Y]hYf`]\b`j`cb`[fc»Yf`
6YXYi`hi`b`[`gY]b`"8UVY]`_Ø`bbYb`⊖]h]Uh]j`Yb`k`]Y`X]Y`j`cb`**V!V!Y"XY**
Ui`W`]b`XYf`Ni`_i`bZhiY]bY`k`YgYbh]W`Y`F`c`Y`gd]Y`Ybž`i`a`X]Y`
; Ya`Y]bgW`UZhYb`ni`ghÅf`_Yb`i`b`X`YZY`_h]j`Y`i`bhYfghØ`hni`b`[`ZØf`
VYXØfZh][Y`; fi`ddYb`ni`[Yk`Å`f`Y]ghYb"

8YhU]`g	
C`fh`	@c`fgW`ž`8Yi`hgW`UbX`
E`i`Y`Yb`	<ul style="list-style-type: none">• k`k`k`"ZUn"bYh`• k`k`k`"VdV"XY`• k`k`k`"V!V!Y"XY`

6Ygi W\Yb`G]Y`i bg`Ui Z.`bU[!\YggYb"XY