

8 f]b[YbX`[Ygi W\h. `DZY[YZUa]`Yb`ZØf ?]bXYf`]a `J c[Y`gVYf[_fY]g°

8 Yf`J c[Y`gVYf[_fY]g`gi W\h`Xf]b[YbX`DZY[YZUa]`Yb`ZØf
?]bXYf`" ðhYfYgg]YfhY`_ØbbYb`g]W\`ZØf`k Y]hYfY` ðZcfa Uh]cbYb
a Y`XYb"



J c[Y`gVYf[_fY]gž`8 Yi hgW\`UbX`!`a `J c[Y`gVYf[_fY]g`k]fX
Xf]b[YbX`i bhYfghØmi b[]`[Ygi W\h. `DZY[YZUa]`Yb`ZØf`?]bXYf
k YfXYb` \ÄbXYf]b[YbX`VYb`Øh][h`" ðgVYgcbXYfY`ZØf`?`Y]bgh!`i bX
?`Y]b_]bXYf`]gh`X]Y`5bZfU[Y`VYgcbXYfg`\cW\ž`XU`j]Y`Y`X]YgYf
?]bXYf`Ui`g`j YfgW\]YXYbYb`;`fØbXYb`b]W\h`VY]`j\`fYb`Y]V`]W\Yb
9`hYfb`Ui`Zk UW\gYb`_ØbbYb`"5b`X]YgYf`GhY`Y`g]bX`j Yfgh`AbXb]gj`c`Y`
: Ua]`Ybž`DUUfY`cXYf`gc[Uf`9]bnY`dYfgcbYb`[YZfU[hž`X]Y`VYfY]h
g]bXž`Y]bY`j cfØVYf[Y\YbXY`cXYf`hY]`k Y]gY`XUi Yf\UZhY
J YfUbhk`cfhi`b[`ni`ØVYfbY`a Yb`"K Ybb`G]Y` ðhYfYggY` \UVYbž
_ØbbYb`G]Y`g]W\`[Ubn`Y]bZUW\`dYf`9!A U]`Ub`X]Y` : UW\ghY`Y`
DZY[Y_]bXYfk YgYb`i bhYf
dZY[Y_]bXYfk YgYb4 j c[Y`gVYf[_fY]g"XY`cXYf`hY`YZcb]gW
i bhYf`\$`*`*`(%`-`+`+`(`&\$`\$`a Y`XYb"

9]b'6`jW_`Ui Z`X]Y`<]bhYf[f0bXY`nY][hz`XUgg`Yg`j YfgWk]YXYbY
; f0bXY`[]Vhž`k Ufi a`?`]bXYf`]b`DZY[YZUa`]]Yb`i bhYf[YVfUWk h
k YfXYb`a` 0ggYb`" <`Ai Z[`g]bX`X]Yg`9f`_fUb`_i b[Ybž` , VYf`Ughi b[Yb
cXYf`?`f]gYbg]hi Uh]cbYb`XYf`9`hYfb`"; Ya` Å»`XYb` ðZcfa Uh]cbYb`j`cb
**J c [Y`gVYf[`_fY]g"XY`_Ubb`X]Y`i bhYfVf]b[i b[`gck c`\\`nY]h]Wk
VYZf]ghY`h`U`g`Ui W`XUi Yf`UZh`gY]b`"9]b`k YgYbh]Wk Yg`N]Y`]gh`Ygž`X]Y
F0W`Z0`fi b[`XYf`?`]bXYf`ni`XYb`Y]V`]Wk Yb`9`hYfb`]bbYf`U`V`Y]bYg
ni a`i hVUfYb`NY]hfU`a` Ybg`ni`df0ZYb`"**

5 fhYb`XYf`DZ`Y[Y`

8]Y`DZY[Y`_]bXYf`\\`]Z`Y`i a` ZUggh`j YfgWk]YXYbY`5 fhYb`XYf
: Ua`]]YbdZY[Y`"6Y]XYf`J`c`\\`nY]hdZY[Y`ni a` `6Y]gd]Y`k]fX`X]Y
6YhfYi`i b[`i bX`9fn]Y`i b[`XYf`?`]bXYf`fi bX`i a`X]Y`i` \\f
g]Wk Yf[YghY`"h`"8]YgY` : cfa`XYf`DZY[Y`k`]fX`c`Zh`Z0f`Y]bYb
0VYfgWk Ui VUfYb`NY]hfUi a`Ub[YVchYbž`_Ubb`UVYf`Ui Wk
`Àb[YfZf]gh][`gY]b`"9]bY`UbXYfY` : cfa`]gh`X]Y`6YfY]hgWk UZhgdZY[Yž
X]Y`Yg`Yfa` 0[`]Wk hž`?`]bXYf`cXYf` ð [YbX`]Wk Y`]b`?`f]gYbg]hi Uh]cbYbž
c`Zh`gc[Uf`Ua` `[`Y]Wk Yb`HU[ž`Ui Zni bY`a` Yb`" <]YfVY]`_Ubb`X]Y
5i ZYbh`U`hgXUi Yf`j`cb`Y]b][Yb`HU[Yb`V]g`\\]b`ni`nk`Y]cXYf`XfY]
A`cbUhYb`fY]Wk Ybž`V]g`X]Y`ni`_0bZh][Y`DYfgdY`_hj`Y`Z0f`XUg`?`]bX
[Y`_`Àfh]gh`"8]YgY` ðZcfa Uh]cbYb`ghUa` a`Yb`i bhYf`UbXYfYa` `j`cb`
ZUa`]]YbdcfhU`"XY`"

GWk`i`hn`_`cbnYdhY`i`bX`F`YWk`hY`

GY]h`9]bZ0`fi b[`XYg`?`]bXYf`!`i`bX` ð [YbXgh`Àf`_i b[g[YgYhnYg`f?` Æ;` Ł
]a`Gca`a`Yf`&\$&%`\\UVYb`g]Wk`Ui`Wk`X]Y`F`U`a`YbVYX]b[i b[Yb`Z0f
DZY[Y`_]bXYf`i`bX`DZY[YY`hYfb`j`YfVYggYfh`"8]Y`9btk`jW`_i b[`i`bX
5bk`YbXi`b[`j`cb`GWk`i`hn`_`cbnYdhYbž`X]Y`XUni`X]YbYbž`X]Y`?`]bXYf
j`cf`; YZU`fYb`i`bX`; Yk`U`h`ni`gWk`0hnYbž`]gh`bi`b`DZ]Wk`h`" <]YfVY]
UfVY]hYb`XUg` ð [YbXUa` h`i`bX`X]Y`DZY[YY`hYfb`Yb[`ni`gUa` a`Ybž`i`a
g]Wk`Yfni`ghY`"Ybž`XUgg`XUg`?`]bXYgk`c`\\`ghYhg`]a` `J`cfXYf[fi bX`ghY`\\`h`
8UVY]`k`]fX`[fc»`Yb`K`Yfh`Ui`Z`X]Y`6YUWk`hi`b[`j`cb
; YgWk`]ghYfVYn]Y`i`b[Yb`[Y`Y[h`X]YgY`gc`"Yb`VY]" <]Z`d`ÀbYb
ghUf`_`VYf0W`_g]Wk`h][h`k`YfXYbž`gck`Y]h`Yg`XYa` `K`c`\\`XYg`?`]bXYg
X]Ybh`"

8]Y`Yb[Y`Ni gUa a YbUfVY]h`nk]gW`Yb`XYb`Y]V`]W`Yb`9`hYfb`i bX
 XYb`DZY[YY`hYfb`k]fX`YVYbZU`g`[YZ`OfXYfh`<]Yfni`j YfdZ]W`hYh
 g]W`XUg`đ [YbXUa hž`i a `@cmU`]h`hg_cbZ]_hY`ni`j Yfa Y]XYb`i bX
 Y]bYb`a Ò[`]W`gh`Ufa cb]gW`Yb`l a [Ub[`ni`Yfa Ò[`]W`Yb`"Ni XYa
 \UVYb`DZY[YY`hYfb`Y]bYb`5bgdfi W`Ui Zi a ZUggYbXY`6YfUhi b[
 Xi fW`XUg`đ [YbXUa h`ni`Yfn]Y`Yf]gW`Yb`ž`fYW`h]W`Yb`i bX
 cf[Ub]gUhc]gW`Yb`H`Ya Yb`"8]YgY`l bhYfgh`Ø`mi b[`]gh`VYgcbXYfg
 k Yfhj c``Z`Øf`U``Y`6YhY`]`[hYb`"

8]Y`Gi W`Y`bUW`DZY[YZUa `]Yb`]gh`U`gc`a Y`f`U`g`bi f`Y]bY
 5bZfU[Y`/g]Y`]gh`Y]b`5i Zfi Z`Ub`X]Y`; Ya Y]bgW`UZhž`J YfUbhk cfhi b[
 ni`ØVYfbY`a Yb`"8Yf`J c[Y`gVYf[_fY]g`VYb`Øh][h`Δ`fY`<]ZYž`i a
 X]YgYb`VYX`ØfZh][Yb`?]bXYfb`Y]b`g]W`YfYg`i bX`]YVYj c``Yg`l a ZY`X
 ni`V]YhYb`"K Ybb`G]Y`Y]b`[i hYg`< ÅbXW`Yb`Z`Øf`?]bXYf`\UVYb`i bX
 g]W`j c fghY``Yb`_ØbbYbž`J YfUbhk cfhi b[`ni`ØVYfbY`a Yb`ž`n`Ø[Yfb
 G]Y`b]W`hž`g]W`ni`a Y`XYb`°

8YhU]`g	
C fh	J c[Y`gVYf[_fY]gž`8Yi hgW`UbX
E i Y``Yb	<ul style="list-style-type: none"> • k k k "cVYf\YggYb!`j Y"XY • k k k "j c[Y`gVYf[_fY]g"XY • ZUa `]YbdcfhU`"XY

6Ygi W`Yb`G]Y`i bg`Ui Z.`bU[!\YggYb"XY