

B Yi Y '5`gZY`X!HUgWY . : U]f`dfcXi n]Yfh'i bX dYfZY_h`ZØf`XYb`l f`Ui V°

8Yf`K Y`hUXYb`5`gZY`X`dfÄgYbh]Yfh`Y]bY`bYi Y`HUgWY`Ui g
BYdU`žX]Y`i bhYf`ZU]fYb`6YX]b[i b[Yb`Yf[YghY`h`k]fX`"5V
gcZcfh`Yf\Ä`h]W`°



5`gZY`Xž`8Yi hgW`UbX`!`K Yf`[YfbY`ZU]f`dfcXi n]YfhY`5fh]_Y`a U[
i bX`]b`X]Y` : Yf]Yb`fY]gYb`a ÖW`hYž`k]fX`g]W`ØVYf`X]Y`bYi YghYb
5b[YVchY`ja `K Y`h`UXYb`5`gZY`X`ZFYi Yb`"8Yf`J YfY]b`U`h`gY]b
Gcfh]a Ybhi`a`Y]bY`bYi Yž`gh]`j c`Y`GhcZhUgWY`Yfk Y]hYfhž`X]Y`j cb
XYf`8Yg][bYf]b`6Yhh]bU`7Yfbm`Ybhk c`fZYb`k i fXY`"<Yf[YghY`h`k]fX
X]Y`HUgWY`]b`Y]bYf`_Y]bYb`K Yf`ghUhh]b`6`U`hUdi fž`BYdU`ž`k c
i bhYf`ZU]fYb`6YX]b[i b[Yb`[YUfVY]hYh`k]fX`"Gc`WY`=b]h]Uh]j Yb`g]bX
b]W`h`bi`f`Y]b` ; Yk]bb`ZØf`X]Y` ; Ya Y]bXY`j c`f`C`fhž`gcbXYfb`Ui W`ZØf
U`Yž`X]Y`K Yfh`Ui ZYh\]gWYb`?cbgi`a`Y[Y`b`"

5i ZXYf`Gi WY`bUW`XYa`VYgcbXYfYb`5bXYb`_Yb`cXYf`Y]bYa
bØm`]WYb`6Y[`Y]hYf`ZØf`XYb`l f`Ui V3`8Ubb`_ÖbbhY`X]Y`bYi Y
5`gZY`X!HUgWY`[YbUi`XUg`F]W`h][Y`gY]b`"8]Y`UVk YW`g`i b[gfY]WY

?c`Y_h]cb'i a ZUggh'ini XYa :]`ndi ddYb'a]h'A ĀfWXYba ch]j Yb'i bX
A U[bYhghØfWYž'X]Y'UV'gcZcfh]a 'K Y'h'UXYb'Ua 'A Uf_hd`Uhn
Yf\Ā'h]W'g]bX"8]Y'HUgWY'Y][bYh'g]W'Yfj cffU[YbX'U'g
; Ugh[YgWYb_cXYf'ZØf'XYb'Y][YbYb; YVfUi W'k Ā\fybX'XYf
Gca a YfZYf]Yb"

: U]f'hfUXY'i bX`c_U`Y'DfcXi _h]cb

8]Y'K Yf_ghUhh]b'6\U_hUdi f'VYgWĀZh][h'UW h'hU`Ybh]YfhY
A]hUfVY]hYf]bbYb'i bX'k]fX'j cb; UbYg\`BYdU`\UbXY`i bhYfghØhnhž
Y]bYa 'l bhYfbY\ a Ybž'XUg'ZU]fY'5fVY]hgVYX]b[i b[Yb'[UfUbh]Yfh"
8cf]'F]bX'Y'j cb; UbYg\`BYdU`\UbXY`VYgWfY]Vh'X]Y
<YfUi gZcfXYfi b[Ybž'X]Y'Yg'a]h'g]W'Vf]b[hž'X]Y'f]W'h][Y': UfVY'ZØf
XYb'8fi W_ni 'a]gWYb"Gc`WY'Dfc`Y_hY'g]bX'YggYbn]Y`ž'i a 'X]Y
@YVYbgVYX]b[i b[Yb'XYf'A YbgWYb']b'XYb'DfcXi _h]cbg`ĀbXYfb'ni
j YfVYggYfb"

8cW'k Ug'VYXYi hYh'Ygž'ZU]f'[Y\UbXY'hY'DfcXi _hY'ni '_Ui ZYb3'ᄁ
8Yi hgW`UbX'k YfXYb'j]Y'Y'?`Y]Xi b[gghØW_Yž'XUfi bhYf'H!G\]fhg
i bX'<cgYbž]b'5g]Yb'dfcXi n]Yfhž'\Āi Z['i bhYf'gW`YW hYb
6YX]b[i b[Yb"8]Y'VY_UbbhY'HYI h]`ZUVf]_`F UbU'D`UnU']b
6Ub[`UXYgWž'X]Y'&\$%'`Y]bghØfnhYž'\Uh'X]Y'ZFU[k ØfX][Yb
5fVY]hgVYX]b[i b[Yb']b'XYf'6fUbWY'cZYbVUfhi bX'ni 'Y]bYa
l a XYb_Yb'[YZØ\fh"ᄁ a Yf'a Y\`f'J YfVfUi WYf]]bbYb
]bhYfYgg]YfYb'g]W'XU\Yf'ZØf'X]Y'<Yf_i bZi'\fYf'?`Y]Xi b['i bX'X]Y
XUa]h] YfVi bXYbYb'5fVY]hgVYX]b[i b[Ybž'k Ug'XYa : U]fYb
<UbXY`ni gĀh`]WYb'5i ZgW'k i b['[]Vh'8]Y'DfcXi _h]cbgdfcnYggY
_ØbbYb'V]g'ni '%\$5fVY]hggWf]hhY'i a ZUgghž'X]Y'k Y'hk Y]h] YfhY]h
g]bX"8 Ug'HYI h]`g]Y[Y`'; `cVU`C f[Ub]WHYI h]`Y`GhUbXUfX
f]`C HGL`[UfUbh]Yfh'VY]gd]Y`gk Y]gY'Ö_c`c[]gWY'i bX'gcn]U`Y
GhUbXUfXg']b'XYf'HYI h]'dfcXi _h]cbž'k Ā\fybX'XUg'G]Y[Y`': U]fhfUXY
W`hcb 'X]Y'ZU]fYb'6YX]b[i b[Yb']b'XYf'6Ui a k c`dfcXi _h]cb
g]WYfh"

J]Y`ZĀ`h][Y`J YfUbghU`hi b[Yb'i bX'5b[YVchY

8cW'XYf'K Y'h'UXYb'5'gZY'X'k]`bcW'a Y\`f'V]YhYb`FY[Y'a Ā»][
Z]bXYb'J YfUbghU`hi b[Yb'i bX'HYUa g]hni b[Yb'ghUhh"ᄁ

➤\fYgdfc[fUa a 'g]bX'XUg'VY'YVhY'K Y'h'UXYb_]bcžJ cfhfÀ[Y'i bX
5i gghY''i b[Yb'ni ': U]f'HfUXY'i bX'j Yfk UbXhYb'H\Ya Yb'j YfUb_Yfh"
9]b'<][\')[\h'k]fX'XYf'VYj c fghY\YbXY'K Y'h'UXYbhU['Ua '%\$"'A U]
&\$&) 'gY]bž'XYf'j]Y'Y'6Ygi W\Yf'Ubn]Y\h'i bX'X]Y'; Y'Y[Yb\Y]h
V]YhYhž'ZU]f'[Y\UbXY'hY'GW\c_c'UXY'ni 'dfcV]YfYb"

8 Ub_'gc`W\Yf'C dh]cbYb`V`Y]Vh'XUg'ϑhYfYggY'Ub'ZU]f'[Y\UbXY'hYb
DfcXi _hYb`YVYbX]["H]ddg'ni f'DfĀgYbhUh]cb'j cb'GW\ a i W_']a
@UXYb'fi bXYb'XUg'5b[YVch'UV"'8 Ug'9b[U[Ya Ybh'XYg'K Y'h'UXYbg
nY][hž'XUgg'ZU]fYf'< UbXY'b]W\h'bi f'Y]b'HfYbXž'gcbXYfb'Y]bY
k]W\h][Y'; fi bXdZY]Yf'∅f'Y]bY'bUW\U'h][YfY'Ni _i bZh'gh"

6Ygi W\Yb'G]Y'XYb'K Y'h'UXYb'5`gZY`Xž'i a 'g]W'gY`Vghj cb'XYf
bYi Yb'5`gZY`X!HUgW\Y'i bX'j]Y'Yb'k Y]hYfYb'ZU]fYb'DfcXi _hYb'ni
∅VYfnYi [Yb"' : Ugh'YXYf'9]b_Ui Z_Ubb'XUni `VY]hfU[Ybž'X]Y
@VYVbgVYX]b[i b[Yb'XYf'A YbgW\Yb']b'XYb'DfcXi _h]cbg'ĀbXYfb'ni
j YfVYggYfb' i bX'XUg'[Ubn'c\bY'gW`YW\hYg'; Yk]ggYb°

8 YhU]`g	
C fh	5`gZY`Xž'8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none">• k k k "cVYf\YggYb!`j Y"XY• k Y'h`UYXYb"XY• k k k "d`UbYh!k]ggYb"XY

6Ygi W\Yb'G]Y'i bg'Ui Z.'bU[!\YggYb"XY