

GhfY]h'i a '6Ui bUhU`Yf`B UWX f]WX hYb. 'GD8 k]fZh'6Øf[Yfa Y]ghYf`F YWX hgVfi WX 'j c f°

GD8`k]fZh'6Ui bUhU`g'6Øf[Yfa Y]ghYf`F]WX hYf`j c fž
5i ggWX fY]Vi b['ZØf`B UWX Zc`[Y!A YX]Ybcf[Ub`fYWX hgk]Xf][
Xi fWX [YZØ\fh'ni '\UVYb"



6Ui bUhU`ž'8Yi hgWX`UbX`!`đ'6Ui bUhU`VfcXY`h'Yg. '8Yf`GhfY]h
nk]gWX Yb`XYf`GD8`i bX`6Øf[Yfa Y]ghYf`<Ybfm`F]WX hYf`fd UfhY]`c gž
i a`X]Y`5i ggWX fY]Vi b[`ni f`B UWX Zc`[Y`XYf`6Ui bUhU`Yf`B UWX f]WX hYb
YffY]WX h'Y]bYb`bYi Yb`<Ø\Ydi b`h`'8]Y`GD8`k]fZh`\a`'j c fž]g]WX`]b
X]YgYa`'J YfZU\ fYb`fYWX hgk]Xf][`'j Yf\U`hYb`ni`'\UVYb"': Øf`X]Y
Gcn]U`XYa`c`fU`hYb`]gh`_`Ufž`XUgg`XYf`6Øf[Yfa Y]ghYf`X]Y
5i ggWX fY]Vi b[`c`bY`X]Y`bØh][Y`Ni gh]a`a`i b[`XYg
GhUXhdUf`Ua`Ybhg`Xi fWX [YZØ\fh`\Uhž`k Ug`Ui h`GD8!
: fU`_h]cbgj`c fg]hnYbXYa`'l`Xc`F`cXYbVYf[`'i`[Y[Yb`X]Y`_ca`a`i bU`Yb
J`c fg]WX f]ZhYb`j`Y fghØ»`h`'8]Y`[YgUa`hY`'5b[Y`Y[Yb`Y]h`gc f[h`ZØf
[fc»Yb`l`ba`i`hi bhYf`XYb`GhUXhj`YfcfXbYhYbž`ni`a`U`XYf`J`YfhfU[
ZØf`'8fi`W`_i`bX`J`YfVfY]hi b[`XYf`6Ui bUhU`Yf`B UWX f]WX hYb`'9bXY`†`b]
Ui`g`Ài`Zhž`Y]b`i`bgWX`ØbYf`NY]hdi b`_h`ZØf`gc`WX`Y`'8]g`_i`gg]cbYb"

6YfY]hg'Ua '%*"8YnYa VYf'&\$&([UV'Yg'Y]bYb'Y]bgh]a a][Yb
6YgW\`i gg'XYf'GhUXhj YfcfXbYhYbžXYf'XYb'A U[]ghfUh'XUni
Ui Zc fXYfhYž'Y]b'ni _i bZhgZ\][Yg'A cXY''ZØf'Y]b'B UW\Zc`[Y!
A YX]Ybcf[Ub'ni 'Ybhk]W_Y'b''9bhgW\Y]XYbXYg'?f]hYf]i a 'XUVY]'gc''
Y]b'UhhfU_hj] Yg'Cb'`]bY!5b[YVch'gY]bž'i a ']'bgVYgcbXYfY'X]Y
'Øb[YfYb'6Øf[Yf'XYf'GhUXh'ni 'YffY]W\Yb''9]bY '@YgYfVYZFU[i b['XYf
6Ui bUhU'Yf'B UW\ f]W\hYb'_Ua 'YXcW\`ni 'XYa 'YfbØW\hYfbXYb
9f[YVb]gž'XUgg''YX]['W\`&'i 'XYf'5bhk cfhYb'j cb'i bhYf
&- !Å\ f][Yb'ghUa a Yb''9g'VYghY\`h'U'gc'<UbX'i b[gVYXUfZ''b'XYf
'Øb[ghYb'G]hni b['k c`hY'X]Y'GD8'ni gUa a Yb'a]h'XYf'78I 'XUg
H\Ya U'ØVYf'Y]bYb'8f]b['W\ _Y]hgUbhfU['Ui Z'X]Y'HU[Ygc fXbi b[
gYhnYbž'gh]Y» 'XUVY]'YXcW\`Ui Z'K]XYfghUbX'i bX'XYf'5bhfU[
gW\Y]hYfhY''GhUhhXYggYb'k]fX'X]Y'5b[Y'Y[Yb\Y]h'fY[i 'Åf'Ua ' &' "
‡ b]X]g_i h]Yfh"

GhfY]h'i a 'X]Y'5i ggW\ fY]Vi b[

8]Y'GD8' bYbbh'X]Y'ZY\`YbXY'5Vgh]a a i b['a]h'XYa
GhUXhdUf'Ua Ybh'Y]b'k YgYbh]W\Yg'DfcV'Ya ''; Ya Y]bgUa 'a]h'XYf
78I '\UVYb'g]Y'XYg\U'V'Ua '%- "A U]'Y]bYb'9]'UbhfU['Y]b[YfY]W\hž
bUW\XYa 'X]Y'GhUXhj YfcfXbYhYb'V]g'ni a '%, "A U]_Y]b'?cbnYdh'ZØf
XUg'Ni _i bZhga cXY''Yf\U'hYb'\`UhYb''6Øf[Yfa Y]ghYf'F]W\hYf'\`Uh
X]Y'J cfk ØfZY'YXcW\`YbhgW\]YXYb'ni fØW_[Yk]YgYb''GY]bYf
A Y]bi b['bUW\`gY]'X]Y'5i ggW\ fY]Vi b['j c``_ca a Yb'fYW\ha Å»][
i bX'hfUbgdUfYbh'YfZc`[hž'c\`bY'XUgg'XYf'6YgW\`i gg]ca '8YnYa VYf
Y]bYb'J c fVY\U'h'ZØf'X]Y'; YbY\`a]][i b['Xi fW\`XUg'GhUXhdUf'Ua Ybh
Ybh\]Y'h''9f'j Yfk Y]gh'Ui Z'X]Y'<Ygg]gW\Y'; Ya Y]bXYc fXbi b[ž
gdYn]Y''Ui Z'X]Y'DUFU[fUd\Yb''**'i bX'+\$ž'k Y'W\Y'X]Y
9][Ybj YfUbhk c fhi b['XYg'6Øf[Yfa Y]ghYfg'i bX'X]Y'5i gZØ\fi b['j cb
6YgW\`ØggYb'fY[Y'b"

8Yf'8fi W_'Ui Z'XYb'6Øf[Yfa Y]ghYf'k ÅW\gh'YXcW\`b]W\h'bi f
\]bg]W\h]W\`XYf'B UW\Zc`[Y'ZØf'X]Y'6Ui bUhU'Yf'B UW\ f]W\hYb''5a
%- "A U]Zc fXYfhY'X]Y'GD8'ni XYa 'X]Y'J c f'U[Y'Y]bYg'ØVYfUfVY]hYhYb
<Ui g\U'hgYbhk i fZg'ZØf'&\$&)'i bX'&\$&*"8Yf'i fgdfØb['W\Y
9bhk i fZ'k Uf'VYfY]hg'U'g'b]W\h'ni gh]a a i b[gZ\]['UV[Y'Y\`bh
k c fXYbž'i bX'c\`bY[YbY\`a]][hYb'<Ui g\U'h'ghY\`Yb
GhUXhj Yfk U'hi b['i bX'nU\`fY]W\Y'6Ui bUhU'Yf'J YfY]bY]'b'XYf

D`Ubi b[gi bg]W\Yf\Y]h" 9g'g]bX`k U\`f]W\`hi fVi `YbhY`NY]hYb`]b
6Ui bUhU`ž`k c`X]Y`Dc`h]_`Ui W\`j cb`XYf`Gcf[Y`i a `Y]bY`ZY\`YbXY
B U\`j Yfgcf[i b[`[YdfÄ[h`]gh" `b` ; fc»Ybf]hhYž`_Ui a `ni `[`Ui VYbž
ghY\`h`XYb` ; \$\$\$`9]bk c\`bYfb`bi f`bcW\`Y]b`@YVYbga `]hhY`a Uf_`hni f
J YfZØ[i b["

J YfgW\]YXYbY`G]W\ hk Y]gYb`i bX`@Øgi b[Yb

8 UfØVYf`\]bUi g`k]fZ`X]Y`GD8`XYb` ; fØbYb`j cfž`X]Y`² ZZYbh]W\`_Y]h
VYk i gghni `hÄi gW\Ybž`_ca `]gW\Y`K YbXi b[Yb`VY]`XYf
BYi [YghU`hi b[`XYg`a UfcXYb`DUf`_XYW`g`Ub`XYf`GhUXh\U`Y`g]bX
YVYbZU`g`]a ` ; YgdFÄW\ " "<]Yf`ZØ\fh`6Øf[Yfa `Y]ghYf`F]W\`hYf
[Y\Y]a Y` ; YgdFÄW\Y`a]h`Y]bYa ` `b] Yghcfž`k Ug`YVYbZU`g`ZØf`I ba i h
gcf[h`8 Ug[Yd`UbhY` 6Ui bU!7YbhYf `a]h ; YgW\ÄZhYb`i bX
K c\`bFUi a `gc``X]Y` `bYbghUXh`Ui Zk YfhYbž`YXcW\`c\`bY`XUgg`XUg
GhUXhdUf`Ua Ybh`Ui gfY]W\YbX`]bZcfa `]Yfh`k i fXY" `8]Y`6Øf[Yf`g]bX
U`gc`[YZcfXYfhž`]b`X]Y`_ca a YbXYb`K U\`Yb`ni `[Y\Yb`i bX`\fY
Gh]a a Y`ZØf`X]Y`DUfhY]Yb`ni `Yf\YVYbž`X]Y`XUg`6YghY`ZØf`X]Y`GhUXh
k c``Yb"

?ca a i bU`k U\`Ybž`VY]`XYbYb`Ui W\`6Øf[Yfa `Y]ghYf`i bX
GhUXhj YfcfXbYhY` [Yk Ä\`h`k YfXYbž`g]bX`]b`8Yi hgW\`UbX`b]W\`hni
i bhYfgW\ÄhYb" `8]YgY`K U\`Yb`g]bX`[YdfÄ[hj cb``c`_U`Yb`H\Ya Ybž
X]Y`XUg`hÄ[`]W\Y`@YVYb`VY]bZi ggYb" `5``Y`k U\`VYfYW\h][hYb
6Øf[Yf`\UVYb`X]Y`A Ø[`]W\`_Y]hž`g]W\`Y]bni Vf]b[Ybž`i bX`cZh`nY][h
g]W\ž`XUgg`_Y]bYfY`DUfhY]Yb`cXYf`6Øf[Yf]b]h]Uh]j Yb`VY]
_ca a i bU`Yb`5b`Y[Yb`a Y\`f ; Y\Øf`Z]bXYb`U`g`Ui Z\`Ø\YfYf`9VYbY"
8]Y`K U\`VYhY]][i b[`]gh`nk Uf`VY]?ca a i bU`k U\`Yb
Xi fW\gW\`b]hh]W\`b]YXf][Yfž`XcW\`YXYf`Gh]a a Y`_Ubb` ; Yk]W\h
j Yf]Y\Yb`k YfXYbž`VYgcbXYfg]b`hi fVi `YbhYb`NY]hYb`k]Y`X]YgYf"
VdV`VYf]W\`hYh`XUni "

8YhU]`g	
Cfh	6Ui bUhU`ž`8Yi hgW\`UbX
EiY`Yb	<ul style="list-style-type: none">• k k k "\bU"XY• k k k "gdX!VUi bUhU``bYh

8YhU]`g

- k k k "VdV"XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`bU[!\YggYb"XY