

F Unn]U`]b`< Ua Vi f[.`@i l i gUi hcg`i bX
GWa i hn][Yg; Y`X`]a`J]g]Yf`XYf`Dc`]nY]°

; fc» fUnn]U`]b`? UggY`. `Dc`]nY]`Yfa`]hY`h`[Y[Yb`; Y`Xk` ÄgWk`Yž
a`]h: YghbU\`a` Yb`i` bX`G]Wk`YfghY`i` b[Yb`j` cb`@` l i` gUi` hcg`]a`
K` Yfh`j` cb`A`]`]cb`Yb`"



? UggY`ž`8`Yi` hgWk` `UbX`!`5`a` `%%"› b]`&\$&)` `k` i` fXY`]b`a` Y\`fYfYb`
6i` bXYg`Äb`XYfb`Y]bY`[` fc»` `Ub[` Y`Y[` hY`Dc`]nY]U_h]cb`[` Y[` Yb`
; Y`Xk` ÄgWk`Y`Xi` fWk`[` YZØ\`fh"8`UVY]`bi` hnhYb`9fa`]h`Yf`X]Y`7\`Ub`Wž`
i`a`]b`]bg[` YgUa` h`%,` `CV`Y`_hYbž`i` bhYf`Ub`XYfYa`]b`?`UggY`ž`
;` Öhh]b[` Yb`i` bX`<`Ua` Vi` f[` ž`b`UWk` `VY`UghYb`XYa` `A` UhYf]U`ni` `gi` Wk`Yb`"
8]Y`A` cdc` `VYf]Wk`hYh`j` cb`Y]bYa` `i`a` ZUb[` fY]Wk`Yb`9]bg`Uhnž`VY]`XYa`
Ui` Wk`Y]b`5i` hc\`Ui` g`]b`?`UggY`]bg`J`]g]Yf`XYf`9fa`]h`Yf`[` Yf]Yh`"

⇒` F`U\`a` Yb`XYf`9fa`]h`i` b[` Yb`k` i` fXY`XYf`;` YgWk`Ä`ZhgZØ\`fYf`XYg`
?`UggY`Yf`5i` hc\`Ui` gYg`ZYgh[` Ybca` a` Ybž`XU`XYf`J`YfXUWk`h`VYghY\`hž`
XUgg`Ø`VYf`X]YgYg`i` bhYfbY\`a` Yb`]`Y[` U`Yg;` Y`X`[` Yk` UgWk`Yb`k` i` fXY`
8]Y`9fa`]h`i` b[` Ybž`X]Y`gY]h`XYa` `:`fØ\`U\`f`&\$&(` `Ui` ZYbž`k` i` fXYb`
Xi` fWk` J`YfXUWk`hg`Ub`nY][` Yb`j` cb`6`Ub`_`Yb`i` bX`

9fa]hhi b[gYf[YVb]ggY`]b`Y]bYa`Gi Vj Ybh]cbgVYhfi [gZU``]b`6Yf`]b
Ub[Yghc»Yb"8UVY]`ghY\Yb`X]Y`a i ha U»`]W\`VYhfØ[Yf]gW
Yf`Ub[hYb`7cfc bU!6Y)\`ZYb`]a`NYbhfi a`XYf`5b[Y`Y[Yb\Y]h"8]YgY
; Y`XYf`gc`Yb`ZØf`XYb`9fk YfV`i i f]ØgYf: U\fnYi [Y`j Yfk YbXYh
k cfXYb`gY]bž`k]Y`Yhk U`%(`cWdfY]g][Y`5i hcgž`XUfi bhYf`Y]b
A YfWXYg`A UmVUW`i bX`Y]b`6Ybh`Ymž`X]Y`]bg[YgUa`h`Y]bYb`K Yfh
j cb`Yhk U`%ž(`A]`]cbYb`9i fc`UhhYb"

GW`a i W`i bX`a Y`f`]a` : c`_i`g`

8]Y`8i fW`gi W`i b[Yb`VfUW`hYb`b]W`h`bi f`@ i i gUi hcg`Ubg`@]W`hž
gcbXYfb`Ui W`Y]bY`J]Y`nU\`Ub`k Y]hYfYb`K Yfh[Y[Ybgh`AbXYb"
=bg[YgUa`h`_cbbhYb`J Yfa`Ø[Yb`gk YfhY`]a`K Yfhj cb`ØVYf`nk Y]
A]`]cbYb`9i fc`VYgW`U[bU`a`h`k YfXYbž`XUfi bhYf`GW`a i W`ž`i` \fYb
i bX`gc[Uf`a`Y`fYfY`K UZZYbž`k]Y`**B 8 F**`VYf]W`hYh"8]Y`9fa]hhi b[Yb
XYf`GhUUhgUb`k U`hgW`UZh`? UggY`i bX`XYg`@UbXYg`_f]a`]bU`Ua`hg
6Yf`]b`_c`bnYbhf]YfYb`g]W`Ui ZY]b`BYhk Yf`_Ui g`a`Y`fYfYb
6YgW`i`X][hYbž`XYfYb`5`hYf`nk]gW`Yb`" , i bX`+-`_X`fYb`j Uf]]Yfh"

8cW`X]Yg`]gh`b]W`h`XYf`Y]bn][Y` ; Y`Xk`ÀgW`YZU`ž`XYf`XYfnY]h
ÖZZb`h]W`5i Za`Yf`_gUa`_Y]h`YffY[h"9]bY`k Y]hYfY`]bhYfbUh]cbU`Y
9fa]hhi b[`XYW`hY`Y]b`BYhk Yf`_Ui Z`VY]`XYa`@ i i gUi hcg`[Ybi hnh
k i fXYbž`i a` ; Y`XYf`Ui g`_f]a`]bY`Yb`5`_h]j]h`hYb`ni`k UgW`Yb"
8]YgY`j YfX`AW`h][Yb` ; YgW`ÀZhY`YfghfYW`hYb`g]W`ØVYf`#U`]Yb`i bX
8Yi hgW`UbXž`k c`X]Y` ; Y`Xk`ÀgW`YVYUi`ZhFU[hYf`VYf]W`hYhYž
XUggj`Yfa`]YhYhY` : U\fnYi [Y`ni f` ; Y`Xk`ÀgW`Y`Y]b[YgYhnh`k i fXYb"

8 Ug`5i ga U»`XYf`9fa]hhi b[Yb`

8]Y`6Y`ÖfXY`ghY`hY`ZYghž`XUgg`[YZ`À`gW`hY`@Ub[nY]ha`]Yhj Yfhf`À[Y
U`g`A]hY`ni f` ; Y`Xk`ÀgW`Y`X]YbhYb`" =b`Y]bYa`À`b`]W`Yb`5bgUhnž
k]Y`Yf`Ui W`]b`XYb`U`_hi Y`Yb`9fa]hhi b[Yb`]b`8Yi hgW`UbX`ni
VYcVUW`hYb`k Ufž`k i fXYb`X]Y`a`cbUh]W`Yb`F UhYb`ZØf`X]YgY
: U\fnYi [Y`cZha`U`g`a`]h`9f`ØgYb`Ui g`8fc[Yb`UbXY`ž`9fdYggi b[
i bX`]`Y[U`Yb`K`YhYb`VYnU`h"8]Yg`a`UW`hXYi h]W`ž`k]Y`_ca`d`YI
i bX`U[[fYgg]j`X]Y`j Yfk]W`i b[Yb`]a`6YfY]W`XYf` ; Y`Xk`ÀgW`Y
g]bX"

A]h`X]YgYb`9f_Ybhb]ggYb`i bX`XYf`Øb[ghYb`F Unn]Už`X]Y`XUg`N]Y`
j YfZc`[hž; Y`Xk ÀgWXY`i bX`XUa]h`Y]b`Yf[Y`YbXY`GhfUZhUHyb`ni
i bhYfV]bXYbž`k]fX`X]Y`GWX`ÀfZY`XYf`U_hi Y`Yb`9fa]h`i b[Yb
XYi h]W`"8]Y`Dc`nY]`i bX`GhUUhgUbK U`hgW`UZh`g]bX`YbhgW`cggYbž
[Y[Yb`X]Y`<]bhYfa`ÀbbYf`X]YgYf`_f]a]bY`Yb`A UWXYbgW`UZhYb
j cfni [Y`Yb`i bX`Y]b`NY]WXYb`ni`gYhnYbž`XUgg`gc`WXYg`<UbXY`b
b]W`hi b[YghfUZh`V`Y]VYb`k]fX"

8]Y`9fa]h`i b[Yb`XUi Yfb`Ubž`i bX`Yg`V`Y]Vh`UVni k UfhYbž`k Y`WXY
k Y]hYfYb`ϕZcfa Uh]cbYb`Ubg`@]W`h`_ca a Yb`k YfXYb`i bX`cV`g]W
X]Y`@U[Y`ZØf`X]Y`6YhfcZZYbYb`bcW`j YfgW`ÀfZYb`k]fX"

8YhU]`g	
C fh	?UggY`ž`8Yi hgW`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "a cdc"XY • [Y`Xk UYgW`YVYUi ZhfU[hYf`Wc a • k k k "bXf"XY

6Ygi WXYb`G]Y`i bg`Ui Z.`bU[!\YggYb"XY