

? UggY`]a `HfUbWŹ!:]YVYf. `I fUi ZZØ\ fi b[
VY[Y]ghYfh`]a `GhUUhgh\ YUhYf°

5a `%+"`đ b]`&\$&) `nY][h`XUg`GhUUhgh\ YUhYf`? UggY`
HUbn]bgnYb]Yfi b[Yb`ni f`HfUbWŹ`XUfi bhYf`X]Y`I fUi ZZØ\ fi b[
HfUbga i hYX`gma d\cbm "



? UggY`ž`8 Yi hgW\`UbX`!`đ`? UggY`k]fX`Yg`\Yi hY`[Ubn`VYgcbXYfg
Ui ZfY[YbXž`XYbb`XUg`GhUUhgh\ YUhYf``ÀXh`ni f`HUbnfY]\`Y` @Yhg`hU`_
UVci h`hfUbWŹ` `Y]b" `æ` `A]hhY`di b`_h`X]YgYf`F Y]\`Y`ghY\`hž`k]Y`XYf
Ni ghUbX`XYf`HfUbWŹ`XUg`Di`V`_]i a` `VYfØ\`fYb`_`Ubb" `5a` `: fY]hU[
ZY]YfhY`XUg`j]YfhY`GhØW`_i bhYf`XYa` `H]hY` `HfUbga i hYX`gma d\cbm
gY]bY`I fUi ZZØ\ fi b[" `7\`cfYc[fUZ]b`5bXfYU`DYÍ U`\Uh`a`]h`]\`fYa
_fYUh]j Yb`5bgUhn`X]Y`Ni gW\Ui Yf`]b`Y]bY`K`Y`h`XYf`6Yk Y[i b[`i bX
9a`ch]cbYb`YbhZØ\`fh`8 UVY]`]gh`Yg`k]W\h][ž`XUgg`X]Y`5bk YgYbXYb
_Y]bY`GW\Yi` `j`cf`bUW`_hYb`?`ØfdYfb`i bX`GW\k`Y]»` \UVYb` ` \]Yf`k]fX
XUg`di fY`@VYb`[YZY]Yfhž`k]Y` \`f`&`"XY`VYf]W\hYh`

8 Ug`GhØW`_`Uh`Y]bY`gdYn]Y`Y`5bn]Y\i b[g`fUZhi`bX`]gh`HY`]Y]bYf
FY]\`Yž`X]Y`ni a` `BUW\XYb`_Yb`UbFY[hi`bX`[`Y]W\`nY]h][`ni`f`U`_h]j Yb

HY]bU\ a Y`Y]b`AXh`A]h`Y]bYf`A]gW\ i b[`Ui g`HUb nž`A i g]_ i bX
Øbgh`Yf]gW\ Ya `5i gXfi W`k]fX`XUg`Di V`_] i a `Ui ZY]bY`FY]gY`]b
XYb`Ni ghUbX`XYf`HfUbW`a]h[Ybca a Ybž`X]Y`gck c\`]a `bYfYb
U`g`Ui W\`]a `Yi » YfYb`ghUhhZ]bXYh`8 Ug`Dfc[fUa a `k]fX`Ui W\`Ui Z
\&!_ i `hi f[YgYbXYhi bX`Vf]b[h`X]Y`_Øbgh`Yf]gW\ Yb`9fZU\ fi b[Yb
X]fY`_h]b`X]Y`K c\bn]a a Yf"

HUb nh\ YUhYf`XYf`9I hfU`_`UggY

5VYf`XUg`]gh`bcW\`b]W\h`U`Yg`8 Ug`GhUUhgh\YUhYf`? UggY`gYhnh
Ui W\`k Y]hYf\]b`Ui Z]bbcj Uhj Y`HUbndfcXi _h]cbYb`"5a `GUa ghU[ž
XYb`&"Bcj Ya VYfž`k]fX`XUg`HUb nh\YUhYf` Z]b`XY`g]AWY
i fUi Z[YZØ\fh`"; Y`Y]hYhj cb`XYb`fYbca a]YfhYb`7\cfYc[fUZYb
@Yb_U`J U[bYfcj ½i bX`æ\UbbYg`K]Y`UbXž`k]fX`X]YgY`DfcXi _h]cb
X]Y`Ni gW\Ui Yf`a]h`Y]bXfi W_gj c`Yb`H\Ya Yb`ZYggY`b`"J U[bYfcj ½ž
VY_Ubbh`ZØf`\fY`5i gY]bUbXYfgYhni b[`a]h`YI]ghYbn]Y`Yb`; fU[Yb
i bX`XYa `J Yf\`À`hb]g`nk]gW\ Yb`A YbgW\`i bX`BUhi fž`h\Ya Uh]g]Yfh]b
]\fYa `GhØW_`i bhYf`UbXYfYa `8Y`UXYbn`Xi fW`:`][i fYb`k]Y
J Ua d]fY`i bX`A YXi gU`K]Y`UbX`\]b[Y[Yb`Vf]b[h`a]h`gY]bYa `K Yf_
XYb`NYfZU`j cb`9bhgW\Y]Xi b[Yb`i bX`XYb`Bi `di b`_h`XYf
; YgW\]W\hY`ni a `BUW\XYb`_Yb`"8]YgY`?ca V]bUh]cb`j Yfgdf]W\h`Y]bY
gdUbbYbXY`i bX`h]YZ[Y\YbXY`5i gY]bUbXYfgYhni b[`a]h`XYf
a YbgW\`]W\Yb`9I]ghYbnž`gc`XUg`**BcfX\YggYb!æi fbU`"**

8]Y`6Ø\bY`k]fX`j cb`G]Vm`Y`DZY]ZYf[YghU`hYhž`k À\fybX`9j Y`mb
GW\Øbk U`X`ZØf`X]Y`ZUfVYbZfc\Yb`?cghØa Y`gcf[h`A i g]_U`]gW\
VY[`Y]hYh`k]fX`XUg`GhØW_`j ca `Gci bXXYg][b`j cb`8cbUhc`8Y`]Ubc
i bX`XfUa Uhi f[]gW\`j cb`H\ca UgdYhYf`; cYf[Yb`i bhYfghØhnh`8 Ug
9bgYa V`Y`i a ZUggh`nU\`fY]W\Y`hU`Yb]YfhY`HÅbnYfž`X]Y`]\fY
?fYUh]j]hÅhi bX`@]XYbgW\UZh`ZØf`X]Y`?i bghini a `5i gXfi W_
Vf]b[Yb"

NY]h[Yb Øgg]gW\ Yf`HUb n`]a `: c`_i`g

Ni gÅh`]W\`ni f`HUb nfy]\Y`i bX`XYb`5i ZØ\fi b[Yb`Ua
GhUUhgh\YUhYf[]Vh`Yg`Y]bYb`U`_hi Y`Yb`, VYfV`]W_`ØVYf`HfYbXg`i bX
9bhk]W_`i b[Yb`]a `nY]h[Yb Øgg]gW\ Yb`HUb nž`XYf`Ui W\
k]ggYbgW\UZh]W\`VY`Yi W\hYh`k]fX`"8Yf`6UbX`?ØfdYf`?c`bnYdhY`

?i`hi fYb"9]bY'6YghUbXgUi ZbU\ a Y`V]YhYh'gdUbbYbXY'9]bV`]W_Y`]b
 bUffUH]j Y': cfa Ybž7ca a i b]hm'8 UbW`i bX'XYb'9]bgUhn'j cb
 A YX]Yb`ja`HUbN": ØbZ'9I dYfhYb`YZYfb`]b`]\fYb'5i ZgÀhnYb
 k Yfhj c`Y'9f_Yb bhb]ggY`i bX'ghY\Yb'gca`]h'XYa`hUbN]bhYfYgg]YfhYb
 Di V`_i a`i bX'XYf`k]ggYbgW\UZh`]WYb`; Ya Y]bgW\UZh`ni f
 J YfZØ[i b[žk]Y`Ui ZhfUb gWf]dh!j Yf`U["XY`ni`YgYb`]gh"

9g`k]fX`U`gc`gdUbbYbX`]b`? UggY`.\`ϕbcj Uh]j Y`HUbNUi ZZØ\fi b[Yb
 i bX`h]YZ[fØbX][Y`8]g_i gg]cbYb`ØVYf`nY]h[Yb`Øgg]gW\Y`H\Ya Yb`]b
 XYf`HUbN_i bgh`UXYb`U`Y`HUbNvY[Y]ghYfhYb`Y]bž'g]W\`]b`X]Y`K`Y`h
 XYg`HUbNyg`ni`j Yfh]YZYb`i bX`bYi Y`DYfgdY_h]j Yb`ni`[Yk`]bbYb"
 A Uf_]YfYb`G]Y`g]W\`X]Y`HYfa`]bY`]b`≡fYa`? U`YbXYf`i bX`[Yb]Y»Yb
 G]Y`X]Y`?i bghž`X]Y`XUg`GhUUgh\YUhf`ni`V]YhYb`\Uh`

8 YhU]`g	
C fh	? UggY`ž`8Yi hgW\`UbX
E i Y`Yb	<ul style="list-style-type: none"> • k k k "\f&"XY • bcfX\YggYb!^ci fbU`"XY • k k k "hfUb gWf]dh!j Yf`U["XY

6Ygi W\Yb`G]Y`i bg`Ui Z.`bU[!\YggYb"XY